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Platform Leadership, by Annabelle Gawer and Michael A. Cusumano, examines how a handful of firms has maximized this position--or are attempting to do so--and proposes a framework that other businesses can use to establish similar game plans. Combining original research with analysis that draws upon their experiences as professors specializing in high-tech strategy, Gawer and Cusumano focus on Intel, Microsoft, Cisco, Palm, NTT DoCoMo, and supporters of the Linux operating system to show how ...

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Michael A. Cusumano. 3.59 · Rating details · 39 ratings · 2 reviews. Based on lessons from successful high-technology platform leaders, this book explains the dynamics of these highly complex and interconnected processes and partnerships.

Platform Leadership: How Intel, Microsoft, and Cisco Drive ...

Published 2003. Engineering, Economics. Innovation. Review (s) of: Platform Leadership: How Intel, Microsoft, and Cisco Drive Industry Innovation, by Annabelle Gawer and Michael A. Cusumano (2002), Boston, MA: Harvard Business School Press, ISBN 1-57851-514-9, pages xiv+305, US\$29.95. Includes footnotes.

[PDF] Platform Leadership: How Intel, Microsoft, and Cisco ...

In "Platform Leadership", high-tech strategy experts Annabelle Gawer and Michael A. Cusumano reveal how Intel, Microsoft, and Cisco, as well as companies including Palm and NTT DoCoMo, have orchestrated industry innovations to support their products - and, in the process, established dominant market positions. Based on these in-depth case studies and on incisive analysis, the authors present their Four Levers Framework for designing and implementing a successful platform strategy-or for ...

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creation of IAL coincided with the moment that 'platform leadership' became an explicit goal at Intel. The role of IAL was defined as spreading out the market for Intel's high-end microprocessors and to act as a catalyst for innovation in the industry. IAL got involved in three key areas—driving architectural progress on the PCs,

Platform Leadership How Intel, Microsoft, and Cisco Drive ...

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Platform Leadership: How Intel, Microsoft, and Cisco Drive ...

Platform leader Intel counts as complementors every company that has adopted the Windows-Intel platform for the PC and makes or sells PC hardware and peripherals (for example, Dell and Lexmark) as well as 5 million software developers who make applications (for example, Microsoft and Adobe) and networking or systems software (Microsoft, Red Hat and Netscape).

The Elements of Platform Leadership

The focus of our initial work was on how Intel, Microsoft, Cisco and other companies had been able to

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drive industry innovation and sustain positions of platform leadership. Read the Full Article Create Account Buy as a PDF

How Companies Become Platform Leaders

in the case of Intel's microprocessors, Microsoft's windows operating systems or even Searle's Nutrisweet, the platform leader's offerings become an integral if not dominant part of the designs within the industry's complementary product lines thereby bringing the platform leader large amounts of predictable revenues.

Journal of Strategic Management ... - Platform Leadership

In Platform Leadership, high-tech strategy experts Annabelle Gawer and Michael A. Cusumano reveal how Intel, Microsoft, and Cisco, as well as companies including Palm and NTT DoCoMo, have orchestrated industry innovations to support their products-and, in the process, established dominant market positions.

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Leadership How Intel Microsoft Platform Leadership, by Annabelle Gawer and Michael A. Cusumano, examines how a handful of firms has maximized this position--or are attempting to do so--and proposes a framework that other businesses can use to

Platform Leadership How Intel Microsoft And Cisco Drive ...

This insightful book looks at how companies build a businesses on "network effects". The key case studies are MS, Intel and Cisco. If I had to summarize this book in 1 sentence: build a platform and a business model where multiple companies can add value and be profitable (constellation of ISVs, VARs and Service Providers).

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In Platform Leadership, high-tech strategy experts Annabelle Gawer and Michael A. Cusumano reveal how Intel, Microsoft, and Cisco, as well as companies including Palm and NTT DoCoMo, have...

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Raymond Rodriguez, director of Strategic CAD Capabilities at Intel, has been elected to a one-year term as chair of the Silicon Integration Initiative OpenAccess Coalition board of directors. Ben Bowers, principal design engineer at Microsoft, was elected OAC vice-chair. Gregory Schaeffer, senior ...

Intel, Microsoft, IBM Technologists Elected to Si2 ...

Unlike Intel, Microsoft became a platform leader by making its own complementary products. It has also moved aggressively to integrate into the platform features that were once sold as standalone products by

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